



2017 DEC 20 PM 1:56
OFFICE OF THE
SECRETARY

MURIEL BOWSER
MAYOR

DEC 20 2017

The Honorable Phil Mendelson
Chairman
Council of the District of Columbia
John A. Wilson Building
1350 Pennsylvania Avenue NW, Suite 504
Washington, DC 20004

Dear Chairman Mendelson:

In accordance with section 2 of the Confirmation Act of 1978, effective March 3, 1979 (D.C. Law 2-142; D.C. Official Code § 1-523.01), and pursuant to section 4 of An Act To establish and provide for the maintenance of a free public library and reading room in the District of Columbia, approved June 3, 1896 (29 Stat. 244; D.C. Official Code § 39-104), I am pleased to nominate the following person:

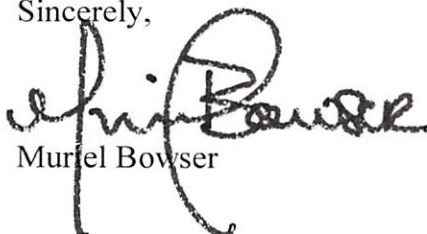
Mr. Leif Dormsjo
315 12th Street NE
Washington, DC 20002
(Ward 6)

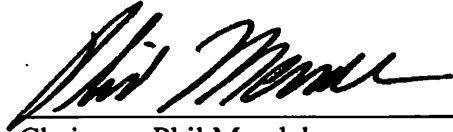
for appointment as a member of the Board of Library Trustees, replacing Neil Albert, to serve the remainder of an unexpired term to end January 5, 2019.

Enclosed, you will find biographical information detailing the experience of the above-mentioned nominee, together with a proposed resolution to assist the Council during the confirmation process.

I would appreciate the Council's earliest consideration of this nomination for confirmation. Please do not hesitate to contact me, or Steven Walker, Director, Mayor's Office of Talent and Appointments, should the Council require additional information.

Sincerely,


Muriel Bowser



Chairman Phil Mendelson
at the request of the Mayor

A PROPOSED RESOLUTION

IN THE COUNCIL OF THE DISTRICT OF COLUMBIA

Chairman Phil Mendelson, at the request of the Mayor, introduced the following resolution,
which was referred to the Committee on _____.

To confirm the appointment of Mr. Leif Dormsjo to the Board of Library Trustees.

RESOLVED, BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this resolution may be cited as the "Board of Library Trustees Leif Dormsjo Confirmation Resolution of 2017".

Sec. 2. The Council of the District of Columbia confirms the appointment of:

Mr. Leif Dormsjo
315 12th Street NE #301
Washington, DC 20002
(Ward 6)

as a member of the Board of Library Trustees, pursuant to section 4 of An Act To establish and provide for the maintenance of a free public library and reading room in the District of Columbia, approved June 3, 1896 (29 Stat. 244; D.C. Official Code § 39-104), replacing Neil Albert, to serve the remainder of an unexpired term to end January 5, 2019.

Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution, upon its adoption, to the nominee and to the Office of the Mayor.

Sec. 4. This resolution shall take effect immediately.

LEIF DORMSJO

PROFILE

Senior executive with an exemplary record of leading complex organizations and delivering innovative projects and programs. Ability to generate successful outcomes through stakeholder involvement, solid execution and team focus.

WORK EXPERIENCE

LOUIS BERGER SERVICES

Senior Vice President

Washington, DC

September 2017 - Present

Serve as the executive in charge of the firm's infrastructure asset management business. Louis Berger Services provides operations and maintenance services to government and commercial clients in the transportation, utility, military and power sectors.

- Direct business strategy, operations management and client relations for an interdisciplinary team focused on multi-year, performance-based contracts in the transportation and utility markets.
- Served on the firm's Public-Private Partnership (P3) Council, coordinating efforts to provide planning, design, construction management, and operations support to P3 concessionaires and builders as well as public-sector owners.
- Represent the firm on the Board of the Association for the Management and Operations of Transportation Infrastructure Assets (AMOTIA).

DISTRICT DEPARTMENT OF TRANSPORTATION

Director

Washington, DC

January 2015- August 2017

Serve as the Chief Executive Officer for the District Department of Transportation (DDOT), the agency responsible for capital infrastructure delivery, local transit services, roadway asset management, customer service, bicycle and pedestrian programs, and parking operations. DDOT has 1,000 employees and a combined annual operating and capital budget of \$1 billion.

- Reformed DDOT through the adoption of the Transportation Reorganization Act of 2016. The law eliminated the agency's confusing and ineffective structure and replaced it with streamlined and empowered business groups, focused on integrated project delivery, operational excellence, administrative coordination and performance management.
- Launched the DC Streetcar service, a fixed guideway rail system. After a complete reboot, the project was turned around in 12 months. Ridership is exceeding forecast and proper safety oversight and management has been established. The new team substantially completed an environmental study for a major extension and is preparing to enter design.
- Developed the Vision Zero DC Action Plan. The plan includes strategies to eliminate traffic-related fatalities by 2024. This inter-agency effort was recognized by USDOT as an Overall Success award winner in the Mayors' Challenge for Safer People, Safer Streets.
- Act as the project executive for the South Capitol Bridge Replacement project. The project was behind schedule and at risk of cancellation. A newly constituted project team has achieved a Record of Decision, won financial plan approval, acquired critical rights of way, completed a design-build process and received three competitive proposals.

- Member of the Washington Metropolitan Area Transit Authority (WMATA) Board of Directors. Serve as the Vice-Chair of the Safety Committee and sit on the Finance and Capital Program Committees.
- Represent the Mayor of the District of Columbia on the Union Station Redevelopment Corporation (USRC) Board of Directors. USRC owns and operates the Union Station complex, which supports Amtrak, commuter rail, subway, and intercity bus transportation.
- Chair of the DC Presidential Inauguration Transportation Subcommittee, the task force responsible for planning and implementing the operations plan for the 2017 event.

MARYLAND DEPARTMENT OF TRANSPORTATION

Hanover, MD

Deputy Secretary

August 2012- December 2014

Serve as the Chief Operating Officer for the Maryland Department of Transportation (MDOT) and the Maryland Transportation Authority (MDTA). MDOT has over 10,000 employees and a six-year capital budget of \$15.4 billion. The agency's portfolio includes the BWI Marshall Airport (BWI), the Port of Baltimore, the Maryland Motor Vehicle Administration, two large metropolitan transit systems, and a highway inventory with 17,800 lane miles and 2,584 bridges. MDTA is a self-funded toll authority, operating four bridges, two tunnels, and two turnpikes.

- Chaired the MDOT Security Council, consisting of the chiefs of the Maryland Transit Administration (MTA) Police and the MDTA Police, the BWI fire chief, the Secretary's Homeland Security Director and the other senior security officials. The Security Council develops federal compliance plans, operational procedures, emergency preparedness protocols, employee training standards and technology applications.
- Acted as the Secretary's representative at the Maryland Emergency Management Agency and the State Highway Operations Center during snow and ice events, floods, hurricanes, and large public events.
- Directed the 10-person government affairs unit responsible for the passage of the Maryland Transportation Infrastructure Investment Act of 2013, raising \$4.4 billion in new revenues over six years for major capital and system preservation projects. Organized support from key legislative districts, transit advocates, industry associations, chambers of commerce, environmental organizations, labor unions and safety groups. Represented the administration before the legislative budget committees and handled bill negotiations with legislative leadership.
- Developed the statutory framework for HB 560 (Public-Private Partnerships - P3) and oversaw the adoption of the relevant agency regulations. Enacted in 2013, the new state law streamlined the legislative oversight of P3 projects, created enhanced legal authority for project sponsors and established predictable rules for solicitations.
- Co-led the 20-member senior management team responsible for the New Starts transit projects: Baltimore's Red Line light rail (\$2.9 billion) and the DC Region's Purple Line light rail (\$2.5 billion). Direct the work of in-house project managers, engineers, financial professionals and policy staff as well as outside technical consultants, business transaction advisors, legal counsel and economists. The Purple Line is being delivered as a Design-Build-Finance-Operate-Maintain project with an availability payment mechanism. MDOT pursued a \$800 million TIFIA loan on behalf of bidders.
- Led the project development, site selection and financial negotiations associated with a proposed \$100 million intermodal container transfer facility, funded by MDOT and CSX. Represented the state during community association meetings and workshops and handled major press matters. This facility will allow double-stack container freight efficiency from a near-dock location, fostering better access to Midwest consumer and

manufacturing markets and export opportunities for the Port of Baltimore.

- Established partnerships across jurisdictional, political and organizational lines to advance regional and national interests. Participated in the bipartisan House Transportation and Infrastructure Committee's Special Panel on Freight Transportation. Formed consensus on cost-sharing with the Amtrak Northeast Corridor (NEC) commissioners and safety.
- Managed the implementation of major federal grants, namely the three Passenger Rail Investment and Improvement Act (PRIIA) projects (Baltimore & Potomac Tunnels, BWI Amtrak Station and Northeast Maryland Bridge Crossings) and the \$10 million U.S. DOT TIGER award to the Maryland Port Administration for access channel dredging, rail connections and terminal improvements.

Senior Advisor to the Secretary

January 2011–August 2012

Responsible for public-private partnerships and infrastructure investment. Focused on real estate, port-related and transit-oriented development (TOD) projects. Engaged with investors to develop sound financial and operating plans, leveraging public and private sources of capital.

- Directed the solicitation, evaluation and approval of a 35-year lease and concession agreement to redevelop the MDTA's two travel plazas on Interstate 95. A trial court judge upheld the state's contract award during a protest challenge by a losing proposal team. The project was completed early and within budget. In addition to obtaining \$56 million in upfront private investment, the Design-Build-Finance-Operate-Maintain project will generate over \$400 million in state revenue.
- Represented the Secretary during commercial negotiation, contract approval and implementation of a 50-year revenue concession agreement for the Seagirt Marine Terminal. The project was enabled by a \$245 million Private Activity Bond (PABs) issuance for berth construction, container cranes and highway projects. Fostered the hiring of 30 displaced crane mechanics and preserved their collective bargaining rights. With the facility commissioned, Baltimore is now one of only two East Coast ports with the capacity to receive larger, post-Panamax vessels.
- Co-led the contract approval for the State Center master developer agreement, establishing the blueprint to convert a government-owned office complex into a \$1.5 billion privately-delivered, transit-oriented development, totaling over 2 million square feet of mixed uses. This joint development project involved extensive community engagement across nine neighborhoods and will adhere to an Economic Inclusion Plan, aimed at maximizing opportunity for minority, women-owned and local businesses.
- Created the MDOT Office of Project Delivery, hiring staff and consultants to support the screening, solicitation and implementation of public-private partnerships. Researched best practices in innovative finance and privatization and tailored the office design to the department's needs.

Chief of Staff

January 2007- December 2010

Managed the department's interaction with the Governor's Office, federal, state and local partners, businesses, stakeholder groups and labor unions. Prepared all transportation-related briefing memoranda and presentations for the Governor and senior staff. Coordinated the Secretary's calendar of internal briefings, external meetings and public events. Directed the press and communications personnel. Recruited executives for senior-level agency positions.

- Co-led the agency's selection, implementation and oversight of projects funded by the American Recovery and Reinvestment Act (ARRA), representing over \$650 million in highway, transit and airport investment. Chaired bi-weekly meetings with

representatives of the highway, transit and airport agencies to fast track the deployment of stimulus funds. MDOT was recognized by the national policy resource center Good Jobs First for the most transparent reporting program in the country.

- Led the department's contract negotiations with Amalgamated Transit Union Local 1300, the bargaining unit representing 2,400 transit operators and maintenance technicians. This contract allowed management to pursue modest outsourcing plans, yielded service quality improvements for transit riders and established the framework for pension reforms which were adopted in the next round of contract negotiations.
- Coordinated participation in the Governor's StateStat Initiative, a performance management program. Worked with the senior leadership in the state's highway, transit, airport and motor vehicle agencies to assign key personnel, incorporate better technology and apply data-driven reforms. Since the start of StateStat, there has been a 40 percent reduction in the number of structurally deficient bridges in Maryland. Transit ridership has grown 14 percent. BWI has achieved all-time record levels of passenger enplanements. The Motor Vehicle Administration reduced average customer wait times by 43 percent since 2007.
- Administered the selection of more than 40 appointees to six state and regional transportation governing boards, including WMATA, the State Roads Commission, the Maryland Aviation Commission and the Metropolitan Washington Airports Authority (MWAA). Interviewed candidates for vacant board and commission positions.
- Negotiated major land acquisitions for the \$2.6 billion Inter-County Connector (ICC) toll road facility, funded in part by a \$500 million TIFIA loan. Led the team responsible for settling a \$75 million condemnation case and acquiring critical parcels needed for ICC access to Interstate 95.

BALTIMORE DEPARTMENT OF TRANSPORTATION

Baltimore, MD

Chief of Staff

June 2005- January 2007

Directed and supervised the financial management, information technology, contract administration, human resource and capital planning functions for the Baltimore Department of Transportation, the agency responsible for roadway maintenance and construction, street lighting, traffic control, parking enforcement, snow removal and towing operations. The agency has over 1,200 employees and a combined operating and capital budget of \$250 million.

- Led the retooling of the department's Division of Engineering and Construction by establishing new project management principles, milestone tracking systems and training requirements. As a result, the capital program accelerated the delivery of nearly \$100 million in unspent federal aid for major highway reconstruction and bridge projects.
- Enhanced the city's intelligent transportation system (ITS) by introducing traffic signal upgrades, pay-and-display on-street parking, handheld ticket-writing devices, license plate recognition, red-light camera technology and automated vehicle locators.
- Negotiated a multi-year agreement with Trigen Energy to invest \$6.6 million into steam pipe replacements in the central business district. Prior to this deal, the utility's deferred maintenance and poor insulation practices caused major damage to a series of high-volume roadways.
- Overhauled the Division of Transportation Planning to improve multi-modalism and community planning. Created new planning staff positions focused on generating public engagement and bottom-up input during project scoping. Met with cycling advocates during workshops and monitored implementation of the Bike Master Plan recommendations.

BALTIMORE MAYOR'S OFFICE
Operations Analyst, CitiStat Program

Baltimore, MD
August 2001- August 2003

Responsible for delivering recommendations to the Mayor and senior staff for bi-weekly performance management meetings. Portfolio covered transportation, general services (fleet and facilities), water and wastewater utilities, and sanitation departments. CitiStat achieved an aggregate citywide savings of \$100 million over the program's first four years of existence through personnel cost reductions, new revenue streams and competitive outsourcing. In 2004, CitiStat won the Harvard Kennedy School Innovations in American Government Award.

- Chaired ProjectStat, a program designed to track schedule milestones and funding decisions during the capital delivery process. Supported by a small consulting staff, this program pushed project teams to shorten task durations, perform concurrent reviews and heighten quality control.
- Developed customer service questions and business protocols for the city's call center, handling over 1.5 million annual requests. Worked with operations units to design performance standards for key municipal services such as pothole patching, water and sewer maintenance, grass mowing, sanitation pick-ups and vehicle repairs.
- Designed and implemented an energy conservation plan focused on the overhaul of HVAC systems in the largest public buildings and the LED conversion of traffic signals.

ST. PAULS SCHOOL FOR BOYS
High School History Instructor

Brooklandville, MD
August 1998 - August 2001

WILLIAMS & CONNOLLY
Legal Assistant

Washington, DC
August 1997 - August 1998

LEADERSHIP

District of Columbia Presidential Inauguration Committee (2016-2017) • Washington Metropolitan Area Transit Authority Board of Directors (2015-Current) • Union Station Redevelopment Corporation (2015-Current) • Amtrak Northeast Corridor Commission (2014-Current) • B&O Museum Board of Directors (2014-Current) • Maryland Economic Development Corporation Board of Directors (2012-2014) • AASHTO Center for Excellence-Wharton Transportation Executive Program (2011) • Leadership Maryland (2008) • American-Swiss Foundation Young Leaders (2007) • Harvard Kennedy School Admissions Committee (2005) • Rappaport Public Policy Fellowship - Boston Public Schools (2004) • Wesleyan University Varsity Lacrosse (1994, 1995, 1997) • Swedish Program (1996) • Internship Senator Bill Bradley (1992)

EDUCATION

HARVARD UNIVERSITY
M.P.P. Transportation, Housing and Urban Development

Cambridge, MA
2005

WESLEYAN UNIVERSITY
B.A. History

Middletown, CT
1997

PHILLIPS ACADEMY

Andover, MA
1993



Executive Office of the Mayor - Office of Talent and Appointments
John A. Wilson Building | 1350 Pennsylvania Avenue, Suite 600 | Washington, DC 20004

Leif A. Dormsjo



Leif Dormsjo currently serves as senior vice president for infrastructure asset management at Louis Berger.

Mr. Dormsjo previously served as Director of the District Department of Transportation (DDOT) where he was responsible for all highway design and construction, traffic signal control, public space regulation, urban forestry, streetlight management and on-street parking operations in the District. Mr. Dormsjo oversaw an annual budget over \$500 million and more than 900 people. Mr. Dormsjo represented the District of Columbia

on the Washington Metropolitan Area Transit Authority (WMATA) Board of Directors and also served on the Board of the Union Station Redevelopment Corporation. Previously Mr. Dormsjo served as Deputy Secretary of the Maryland Department of Transportation.

A Ward 6 resident, Mr. Dormsjo received a Bachelor of Science from Wesleyan University and a Master in Public Policy from Harvard University's Kennedy School of Government, with a concentration in transportation policy and urban affairs.



GOVERNMENT OF THE DISTRICT OF COLUMBIA
Executive Office of Mayor Muriel Bowser



Office of the General Counsel to the Mayor

To: Alana Intrieri, Steve Walker
From: Betsy Cavendish
Date: November 17, 2017
Subject: Legal Sufficiency Review of Resolution nominating Leif Dormsjo to the Board of Library Trustees

This is to Certify that this office has reviewed the above-referenced legislation and found it to be legally unobjectionable. If you have any questions in this regard, please do not hesitate to call me at 202-724-7681.

A handwritten signature in cursive script that reads 'Elizabeth A. Cavendish'.

Elizabeth Cavendish